



THE NATIONAL CENTER ON  
Program Management  
and Fiscal Operations

# Create a culture for data use.



THE NATIONAL CENTER ON  
Program Management  
and Fiscal Operations

Steer the use of data  
throughout the planning cycle,  
including planning for data  
use.





THE NATIONAL CENTER ON  
Program Management  
and Fiscal Operations

Lead teams to get the big picture/integrate program, fiscal, and service-area data.





THE NATIONAL CENTER ON  
Program Management  
and Fiscal Operations

Present data in a way  
that promotes strategic  
decision-making.





THE NATIONAL CENTER ON  
Program Management  
and Fiscal Operations

Use data to tell a  
compelling story.





THE NATIONAL CENTER ON  
Program Management  
and Fiscal Operations

Guide and model the  
use of data with  
individual staff.





THE NATIONAL CENTER ON  
Program Management  
and Fiscal Operations

Report appropriately,  
internally and externally.





THE NATIONAL CENTER ON  
**Program Management  
and Fiscal Operations**

